

Greyhound, Inc. Case Study

EXECUTIVE APPROVAL FORM																
CUSTOMER NAME: Greyhound, Inc.																
<div style="display: flex; justify-content: space-between;"> <div> <p>SECTION I - HQAPP Review</p> <p>1. Request</p> <p>2. Review</p> <p>3. Approval</p> <p>4. Comments</p> </div> <div> <p>1. Request</p> <p>2. Review</p> <p>3. Approval</p> <p>4. Comments</p> </div> </div>																
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;">Item</th> <th style="width: 20%;">Status</th> <th style="width: 40%;">Comments</th> </tr> </thead> <tbody> <tr> <td>1. Request</td> <td>Approved</td> <td></td> </tr> <tr> <td>2. Review</td> <td>Approved</td> <td></td> </tr> <tr> <td>3. Approval</td> <td>Approved</td> <td></td> </tr> <tr> <td>4. Comments</td> <td>Approved</td> <td></td> </tr> </tbody> </table>		Item	Status	Comments	1. Request	Approved		2. Review	Approved		3. Approval	Approved		4. Comments	Approved	
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<p>SECTION II - Customer History - Existing Price Holds</p> <p>1. Existing contractual price agreements: None</p> <p>2. Date of Price Hold for price hold: None</p> <p>3. When did price hold expire? None</p> <p>4. Price hold is not in current open database: None</p> <p>5. Existing agreement to pay off: None</p> <p>6. Source of Agreement: Supply: None</p>																
<p>SECTION III - Justification:</p> <p>1. Competition - This has been a slow down drag out with PeopleSoft and Lawson. This deal was hot and heavy roughly 12 months and not very dominant. While PeopleSoft dropped off for a while they are back with a vengeance. They have recent executive penetration and some champions. Oracle has a slight lead and a crafty sales plan. PeopleSoft is desperate for this business given recent Dallas based HIR loss at both Michael's and Norman Marcus (this summer). This would be a "straight win" over PeopleSoft in this region.</p> <p>2. Price Pressure - Competition - Lawson firm with a low bid out to the customer close to a year ago estimated at 100K in CD. PeopleSoft has recently made the "Will we lose this deal on price" line on the customer. Our estimates have PeopleSoft at 300K in CD. (Our worst case is roughly 775K).</p> <p>3. Price Pressure - Travel Industry - Customer is getting approval in the depressed Travel industry. Money is tight. Only very aggressive proposals will move them off the dime.</p> <p>4. Reasonable Discount - Modular HIR - The standard (Non-File Suite) HIR competitors have been three across the U.S. Discounts in the 75-80% are not uncommon in a very competitive market. Again this is modular pricing and not the E-Biz Suite.</p> <p>5. Re-approval of Language - The language approval requests for Oracle Development were previously approved one year ago. This language was approved by Rex Wohl and Jean in last year for inclusion into the deal and we still need it again. PeopleSoft has already agreed to this language (or something similar). Development has approved on separate emails for 1 year instead of 5 year commitment. Reasoning is that we are already 3 years into it and another 3 yrs would make this our longest release.</p> <p>6. Remaining Requests - All additional request-outlined in this approval were approved one year ago. The deeper discount is the only exception (10% last year).</p>																
<p>Recommendation: <i>See comments on HQAPP for details</i></p>																
<p>Submitted By: Richard Bedford 214-616-3448, Matt Mills, 972-672-3693</p> <p>Field RMI name if submitted by ISD:</p>																
<p>RMI name if submitted by HQAPP agent:</p>																

“This would be a 3rd straight win over [PeopleSoft] in their flagship area.”

“Customer is getting squeezed in the depressed Travel industry. Money is tight. Only very aggressive proposals will move them off the dime.”

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1. Request for approval of the following items:	<table border="1"> <thead> <tr> <th>Item</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>1. Support</td> <td>\$5,000.00</td> </tr> <tr> <td>2. License</td> <td>\$75,000.00</td> </tr> <tr> <td>3. Support</td> <td>\$5,000.00</td> </tr> <tr> <td>4. License</td> <td>\$75,000.00</td> </tr> <tr> <td>5. Support</td> <td>\$5,000.00</td> </tr> <tr> <td>6. License</td> <td>\$75,000.00</td> </tr> <tr> <td>7. Support</td> <td>\$5,000.00</td> </tr> <tr> <td>8. License</td> <td>\$75,000.00</td> </tr> <tr> <td>9. Support</td> <td>\$5,000.00</td> </tr> <tr> <td>10. License</td> <td>\$75,000.00</td> </tr> </tbody> </table>	Item	Amount	1. Support	\$5,000.00	2. License	\$75,000.00	3. Support	\$5,000.00	4. License	\$75,000.00	5. Support	\$5,000.00	6. License	\$75,000.00	7. Support	\$5,000.00	8. License	\$75,000.00	9. Support	\$5,000.00	10. License	\$75,000.00
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SECTION II - Justification:																							
1. Competition	This has been a success story with Peoplesoft and Lawson. This deal was hot and heavy, roughly 12 months ago, but we were smart. While Peoplesoft dropped off, we were there with a vengeance. They have never been able to penetrate our market. Oracle has a slight lead in the crafty sales plan. Peoplesoft is desperate for this business given recent Dallas-based HER losses at both Michael's and Neuman Marcus (this quarter). This would be a 50% straight win over Peoplesoft in their flag ship area.																						
2. Price Pressure	Competition - Lawson did a lowball bid out to the customer close to a year ago and made \$100K in it. Peoplesoft has recently made the "Will not lose this deal on price" line on the customer. Our estimates have Peoplesoft at 300K in it. (Our worst case is roughly 775K).																						
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6. Remaining Requests	All additional request outlined in this approval were approved one year ago. The steep discount is the only exception (75% last year).																						
Recommendation: <i>Approved for HAMP approval</i>																							
Submitted By: <i>Richard Bedford (214) 616,3448, Matt Mills, 972.672.3693</i>																							
Field RM name if submitted by ISD:																							
R: <i>James Cook Sr. (HAMP) 972.611.1111</i>																							

"While Peoplesoft dropped off earlier, they are back with a vengeance. They have recent Executive penetration and some champions."

EXECUTIVE APPROVAL FORM

CUSTOMER NAME: Greyhound, Inc.

SECTION I - Approval Requests:

HQAPP Requests:

1. Request 80% discount for license and support for HR / Payroll deal. Currently showing customer 78%. (~\$800,000 net license)
2. Request special language be added to agreement as shown below. Development including Ron Wohl has approved on separate email:

"Notwithstanding anything to the contrary in Oracle's Technical Support Policies, Oracle agrees that it will continue to provide technical support for 11i HRMS for a period of 4.5 years (worst case, we will position lower) from the Effective Date of this agreement or four years from implementation completion – whichever comes first ; provided, however that Customer agrees to apply all maintenance releases for 11i HRMS which are issued by Oracle during that period, including all statutory maintenance releases and all maintenance releases that are pre-requisites for those statutory maintenance releases. In addition customer may be required to upgrade to new versions of underlying Oracle Technology products, e.g. Oracle 9i, and 9iAS, during this period."

3. OLSA Warranties: Change to: Programs will "substantially" operate as described to "materially".
4. OLSA Indemnification: Add the word "fully" before the word indemnify and add, "hold harmless, pay all fines, penalties, etc..."
5. Support cap for total of 3 years with yrs 4-5 at 4% increase.

TIER 1 Requests:

6. Customer Definition: 3 changes: 1.) Applies to parent corporation, Laidlaw, (Tier 2 in Canada) and its 2.) Majority owned without exhibit. Subs agree to be bound... (Tier 3); and 3.) minority owned subs with exhibit (not available yet, but will submit for approval) (Tier 1)
7. Price hold for products purchased and financials for 3 years at 70%.

TIER 3 Requests:

8. Specify that tech support will not materially decline during any year
9. Attach tech support policies to the agreement (Sales Rep approval)

Previously approved requests (include date of approval):

1. Original Approval done over 1 year ago.
- 2.

SECTION II – Deal Summary:

Deal Summary	
Programs	HR, options and Payroll
License Discount	80% (ebiz + 55 %)
Support Discount	same
Comp & Admin Discount	N/a
Phased Implementation for Comp & Admin?	N/a
Support Options/Holds	3 year flatline plus 2 yrs at 4%
Price Holds	3 yrs at 70%
List License	\$ 3,945,000



List Support	\$ 867,900
List Comp & Admin	
Net License	\$789,000
Net Support	173,580
Net Comp & Admin	
Net Total Price	\$62,580
Price List Used	Current

Customer History - Existing Price Holds	
Existing contractual discount (price hold)	None
Date of Price List for price hold	
When does price hold expire?	
Price hold program categories (database, server, erp, crm, hr/payroll, app suite)	
Name of Agreement if applicable	

SECTION III - Justification:

1. **Competition** – This has been a knock down drag out with Peoplesoft and Lawson. This deal was hot and heavy roughly 12 months ago but went dormant. While Peoplesoft dropped off earlier, they are back with a vengeance. They have recent Executive penetration and some champions. Oracle holds a slight lead after a crafty sales plan. Peoplesoft is desperate for this business given recent Dallas based H/R losses at both Michael's, and Neiman Marcus (This quarter). This would be a 3rd straight win over Peoplesoft in their flagship area.
2. **Price Pressure – Competition** – Lawson threw a lowball bid out to the customer close to a year ago (estimated 3-400K in L), Peoplesoft has recently made the "Will not lose this deal on price" line on the customer. Our estimates have Peoplesoft in at 500K in L. (Our worst case is roughly 775K)
3. **Price Pressure – Travel Industry** – Customer is getting squeezed in the depressed Travel industry. Money is tight. Only very aggressive proposals will move them off the dime.
4. **Reasonable Discount – Modular H/R** – The standalone (Non-E-Biz Suite) H/R competitions have been fierce across the US. Discounts in the 75-80% are not uncommon in a very competitive market. Again, this is modular pricing and not the E-Biz Suite.
5. **Re-approval of Language** – The language approval requests for Oracle Development were previously approved one year ago. This language was approved by Ron Wohl and legal in last year for inclusion into the deal and we will need it again. PeopleSoft has already agreed to this language (or something similar). Development has approved on separate emails for 4 year instead of 5 year commitment. Reasoning is that we are already 3 years into 11i and another 5 yrs would make this our longest release.
6. **Remaining Requests** – All additional request outlined in this approval were approved one year ago. The deeper discount is the only exception. (75% last year)

Recommendation: (leave blank for HQAPP to fill out)

Submitted By: Richard Bedford 214.616.3448, Matt Mills, 972.672.3693

Field RM name if submitted by iSD:

R: (leave blank for HQAPP to fill out)

C:
L:
A:
BP:

PLEASE NOTE THAT HQAPP WILL NOT REVIEW ANYTHING BELOW AND NOTHING BELOW WAS CONSIDERED FOR THEIR APPROVAL. ONLY DETAILS IN THE REQUEST SECTION (SECTION I) ABOVE WERE CONSIDERED IN THE APPROVAL GRANTED.

SECTION V – Ordering Document Details

Instructions - Fill in all sections completely.

APPROVAL REQUIREMENTS - Refer to the Approval Matrix at <http://esource.oraclecorp.com>

PRICING REQUIREMENTS – Refer to Price List and Price List Supplement for minimums and prerequisites.

PRICING SPREADSHEET – Include a pricing spreadsheet showing all products, quantities, license types, pricing, and discounts. Indicate if discount for drafting contract differs from approved discount.

MIGRATIONS - If your deal contains a migration, you must submit a Migration Worksheet to the ELM (eBusiness License Migrations) team. Refer to <http://nafo.us.oracle.com> under the Contract Management tab and e-Business License Migrations header to download the spreadsheet and for additional information.

Note: All business approvals & quotes are valid through the quarter they were approved, unless a formal RFP or Tender requires a longer validity period.

General Information	
Contract requested by (insert date):	5/22/03
Opportunity I.D. (OSO Number):	1025632
Deal Structure (indicate Direct, Pass-Through, Sublicense, or Trial License):	Direct
Is this deal the result of a compliance issue that LMS has been involved in?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Does deal contain new licenses with an <i>approved</i> non-supported license type (i.e. metric is not nor ever has been on Oracle's price list):	<input type="checkbox"/> Yes (specify non-supported license type and eBusiness license type used to determine conversion) <input checked="" type="checkbox"/> No
Quote Valid Through (insert date):	EOQ
Partner (insert name, if applicable)?	Margin or % of net license fees _____
VAD (insert name, if applicable)?	Margin or % of net license fees _____
MIGRATIONS OR UPDATES:	Yes <input checked="" type="checkbox"/> No
PREMIUM SERVICES:	Yes <input checked="" type="checkbox"/> No
INCIDENT PACKS:	Yes <input checked="" type="checkbox"/> No
INTERNATIONAL: Requires an International Notification Form to be forwarded to your manager, contract specialist, and NASINFO or OGEHINFO.	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Payment Terms:	<input type="checkbox"/> Net 30 <input checked="" type="checkbox"/> Other (Specify) OFD
Referenced Agreement:	<input checked="" type="checkbox"/> New OLSA <input type="checkbox"/> Other (Specify)

Customer and Administrative Information – all fields must be filled in	
Customer's EXACT Legal Name:	Greyhound, Inc.
Business Address:	350 N. St. Paul Street
City / State / Zip:	Dallas ,TX 75201
Customer Contract Admin:	Steve Reyna
Phone #:	21.849.8363
Fax #:	
E-mail ID:	sreyna@greyhound.com
Billing Contact:	Same
(Partner/VAD if Indirect):	
Address:	
City / State / Zip:	
Phone #:	
Fax #:	
E-mail ID:	
Tax Status :	Exempt ____ (Need certificate for ship to state if not on Oracle's Tax Exemption Log)
	Non-Exempt <input checked="" type="checkbox"/> x
Shipping Contact:	Same
Address:	
City / State / Zip:	
Phone #:	
Fax #:	
E-mail ID:	
Technical Support Contact:	Same
Address:	
City / State / Zip:	
Phone #:	
Fax #:	
Email ID:	
Partner Name (Indirect):	
Address:	
City / State / Zip:	
Contact Admin:	
Phone #:	
Fax #:	
E-mail ID:	

Education (EPPC)

Education Prepaid Credit Amount:	\$ 60,000 150 days classroom for apps (customer will pay ½ and license will pay ½)
Education Discount:	20 % (Ed group working approval separately)
Education Revenue:	\$ 60,000
Education Sales Rep:	Macrorie, Chris

PROCESSOR/NAMED USER PROGRAMS/COMPUTER PROGRAMS (REQUIRED INFORMATION)

Make and Operating System required for each program:

Make: IBM

OS: AIX

PROGRAMS:

Applications		
Will applications be modified:	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Will users be accessing modified Apps from the web:	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Have all prerequisites been included:	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Will users use Fast Forward RPM:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Will applications be hosted:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Indicate database that Apps will run on:	Oracle	
Indicate CSI for existing prerequisite database and tools:		

Options not requiring HQAPP, Tier 1, or Tier 2 Approval	
(1)	
(2)	
(3)	
(4)	

Internal Administrative Information	
Applications Sales Manager	Richard Bedford
Technology Sales Manager	Kevin Osborne
Account Manager	
iSD Rep	Ken Kaufman
Education Sales Rep	Chris Macrorie
Support Renewals Rep	
Premium Support Rep	
Is there a teaming agreement?	<input type="checkbox"/> Yes (if yes, list all appropriate reps) <input checked="" type="checkbox"/> No
Requester:	Name: <u>Roger Turnham</u> Business Telephone: <u>972.501.3718</u> Cell Phone: <u>972.342.7721</u>